The diversity of the board members and the biographies of director

- The composition of the board of directors shall be determined by taking diversity into consideration. It is advisable that directors concurrently serving as company officers not exceed one-third of the total number of the board members, and that an appropriate policy on diversity based on the Company's business operations, operating dynamics, and development needs be formulated and include, without being limited to, the following two general standards:
 - 1. Basic requirements and values: Gender, age, nationality, and culture.
 - 2. Professional knowledge and skills: A professional background (e.g., law, accounting, industry, finance, marketing, technology), professional skills, and industry experience.

All members of the board shall have the knowledge, skills, and experience necessary to perform their duties and the diversity representation of the Board. Furthermore, regard for the benefits of diversity on the Board. To achieve the ideal goal of corporate governance, the board of directors shall possess the following abilities:

- 1. Ability to make operational judgments.
- 2. Ability to perform accounting and financial analysis.
- 3. Ability to conduct management administration.
- 4. Ability to conduct crisis management.
- 5. Knowledge of the industry.
- 6. An international market perspective.
- 7. Ability to lead.
- 8. Ability to make policy decisions.
- In consideration of diversity and fairness, the 10th term Board of Directors has 7 directors: Mr. Chin-Li Liang (Chairman), Mr. Wei Ma (Director), and Mr. Jung-Tang Yang (Director) have managed in various industry experience. They are good at leadership, management and have different industrial knowledge, decision-making ability and international market view. Mr. Cheng Li (Independent director) has experience in legal affairs. Mr. Chih-Yi Chi (Independent director) and Mr. Sheng-Yung Yang (Independent director) have Financial background. Mrs. Hui Yin Chiu (Independent director) is a CPA at law. Directors and independent director have complete education and experience, impelling the Board of Directors to bring the management decision-making and leadership into full play.

There is 1 Director (14%) of the Company who is also employee. There are 4 Independent Directors (57%) and 1 female directors (14%), 4 Independent Directors' seniority is between 3 to 9 years. 3 Directors's age is between 51 to 60; 3 Directors' age is between 61 to 70 years old; 1 Directors' age is between 71 to 80 years old.

Item				Age			The term of independent director		
Name	Nationality	Gender	Employee position	Below 60 years old	61 ~ 70 years old	$71 \sim 75$ years old	Below 3 years	$3 \sim 9$ years	Over 9 years
Chin-Li Liang	Taiwan	Male	-	-	✓	-	-	-	-
Wei Ma	Taiwan	Male	✓	✓	-	-	-	-	-
Jung-Tang Yang	Taiwan	Male	-	-	-	✓	-	-	-
Chih-Yi Chi	Taiwan	Male	-	-	✓	-	-	✓	-
Sheng-Yung Yang	Taiwan	Male	-	✓	-	-	-	✓	-
Cheng Li	Taiwan	Male	-	-	✓	-	-	✓	-
Hui-Yin Chiu	Taiwan	Female	-	✓	-	-	-	✓	-

Item Name	Ability to make operational judgments	Ability to perform accounting and financial analysis	Ability to conduct management administration	Ability to conduct crisis management	Knowledge of the industry	An international Market perspective	Ability to lead	Ability to make policy decisions
Chin-Li Liang	✓	✓	✓	✓	✓	✓	✓	✓
Wei Ma	✓	✓	✓	✓	✓	✓	✓	✓
Jung-Tang Yang	✓	✓	✓	✓	✓	✓	✓	✓
Chih-Yi Chi	✓	✓	✓	✓	✓	✓	✓	✓
Sheng-Yung Yang	✓	✓	✓	✓	✓	✓	✓	✓
Cheng Li	✓	-	✓	✓	✓	✓	✓	✓
Hui-Yin Chiu	✓	√	✓	✓	✓	✓	✓	✓

The specific management objectives and achievement of the Company's diversity policy are as follows:

Management objectives	Progress		
Independent Directors form the majority of all directors.	Achieved		
Number of Directors who concurrently serve as Company	A alainea 1		
managers do not exceed one-third of all Directors.	Achieved		
Famala dinastana mana than ana thind acata of dinastana	The company is committed to gender equality on the board of		
Female directors more than one – third seats of directors.	directors, in this term the female directors is about 14%.		

- Responsibilities of the Board of Directors:
 - The board of directors of the company shall guide the company's strategy, supervise the management, and be accountable to the company and shareholders. The operations and arrangements of its corporate governance system shall ensure that the board of directors exercises its functions and powers in accordance with laws and regulations, the company's articles of association, or the resolutions of the shareholders' meeting.
- The company's board of directors is composed of directors with outstanding professional background and rich experience in the fields of engineering, legal, commerce and management. The first duty of the board of directors is supervision. It must supervise the company's legal compliance, financial transparency, timely disclosure of important information, free from internal dishonesty. The second duty is to lead the operations team. The board of directors listens to reports from the operations team regularly and provides appropriate suggestions and guidance. The third duty of the board of directors is to hire and dismiss managers and assess the performance of the operations team. There is good communication between the company's operations staff and the board of directors. They concentrate and dedicate themselves to the execution of the instructions of the board of directors and business operations, creating the highest interest for the shareholders.

Category	Name	Education / Experience	Current Position
Chairman	Chin-Li Liang	 EMBA, National Chiao Tung University Department of Electrical Engineering – Refrigerating and Air-conditioning, Taipei Tech Manager, Engineering Department, Gongshan Air-conditioning and Refrigerating Co., Ltd 	 Chairman/CEO, Acter Co., Ltd. Chairman, Her Suo Engineering Co., Ltd. Chairman, Nova Technology Corp. Chairman, Acter Technology Integration Group Co., Ltd. Director, Sheng Huei (Shenzhen) Engineering., Co., Ltd. Director, Shenzhen Dingmao Trade Co., Ltd. Legal Representative, Sheng Huei International Co., Ltd. Corporate Legal Representative, Acter International Limited Corporate Legal Representative, New Point Group Limited Corporate Director, Nova Technology Singapore Pte., Ltd Director, Nova Technology Malaysia Sdn. Bhd. Chairman, Winmax Technology Corporation Director, Fengze Engineering Co., Ltd. Chairman, Winmega Technology Corp. Chairman, Suzhou Winmax Technology Corporation Director, Novatech Engineering & Construction Pte Ltd. Director, Sheng Huei (Vietnam) Engineering Co., Ltd. Chairman, Acter Technology Co., Ltd. Director, Waste Recovery Technology Inc. Chairman, Rayzher Industrial Co., Ltd. Director, PT Acter Integration Technology Indonesia
Director	Wei Ma	 Lunghwa Vocational Institute-Department of Mechanical Engineering Chairman, Winmax Technology Corp. Chairman, Suzhou Winmax Technology Corp. 	 Director / President, Nova Technology Corp. Supervisor, Winmega Technology Corp. Director, Fengze Engineering Co., Ltd. Director, Rayzher Industrial Co., Ltd.

Category	Name	Education / Experience	Current Position				
			Chairman/ President, Dadewin Technology Corp.				
Director		EMBA, Tunghai University	Director, Xiang-Hui Development Co., Ltd.				
		Department of Electrical Engineering -Refrigerating	Chairman, Johnwell Airconditioning Enterprise Co., Ltd.				
	Jung-Tang	and Air-conditioning, Taipei Tech	Director, Sheng Huei International Co. Ltd.				
Director	Yang		Director, New Point Group Limited				
			Director, Season Arts Education Foundation.				
			Supervisor, Suzuka Chemical Co., Ltd.				
		Ph.D., Harvard University Economics Department	Professor, National Chung Hsing University Department of				
	Chih-Yi Chi	National Taiwan University Master in Economics	Finance and Taxation				
		Associate Professor, National Chung Hsing	• Independent Director/ Audit Committee Member/				
Independent		University College of Finance and Taxation	Remuneration Committee Member, Gourmet Master Co. Ltd.				
Director		Director, National Chung Hsing University	Director/ Audit Committee Member/ Remuneration				
		Accounting Department	Committee Member/ Sustainability and Nominating				
		Associate Professor, National Chung Cheng	Committee member, Acter Co., Ltd.				
		University Department of Economics					
		Ph.D., Drexel University Finance Department	Distinguished Professor, National Chung Hsing University				
	Sheng-Yung Yang	• Dean and distinguished professor, College of	Department of Finance and Taxation				
		Management, Asia University	Director/ Audit Committee Member/ Remuneration				
		Head, National Chung Hsing University of	Committee Member, JMicron Technology Corp.				
Independent		Department of Finance and Taxation Department of	Director/ Audit Committee Member/ Remuneration				
Director		Finance	Committee Member/ Nominating Committee Member/ Risk				
		CEO, National Chung Hsing University EMBA	Management Committee Member/Corporate Sustainability				
		• Dean and vice president of international affairs,	Committee Member, CTBC Financial Holding Co., LTD.				
		International College, Providence University	Director/ Audit Committee Member/ Remuneration				
			Committee Member / Risk Management Committee Member,				
			CTBC Bank Co., Ltd.				

Category	Name	Education / Experience	Current Position			
			Supervisor, Financial Engineering Association if Taiwan			
Independent Director	Cheng Li	 Ph.D., Tulane University Associate Professor, Tunghai University Department of Law Attorney, U.S. Federal and New York State Attorney, Lee & Tsai. Attorney at Law Chair of Tunghai University Department of Law and Director of Graduate Institute of Law Advisor of Trade Investigation Commission of the Ministry of Economic Affairs Consultant, International Patent Trademark & Law Office 	Department - Corporate director, Ginko International Co., Ltd Independent Director/ Audit Committee Member/			
Independent Director	Hui-Yin Chiu	 National Taiwan University Master in Accounting National Chengchi University Bachelor of Accounting Partner CPA, Deloitte & Touche Assurance department manager, Deloitte & Touche Partner CPA, Everwell & Co., CPAs. Partner CPA, F. K. Lin Co., CPAs. 	 Director of Weiyu United Accounting Firm Representative, Li Jung Investment Co., Ltd Director/ Audit Committee Member/ Remuneration Committee Member/ Sustainability and Nominating Committee member, Acter Co., Ltd. 			